

COMMUNITY RELATIONS PLAN
FOR THE REMEDIAL INVESTIGATION
AT HARBOR ISLAND
SEATTLE, WASHINGTON

May 6, 1985

State of Washington Department of Ecology Office of Hazardous Substances and Air Quality Control

Prepared by

Hall & Associates



Black & Veatch
Engineers-Architects

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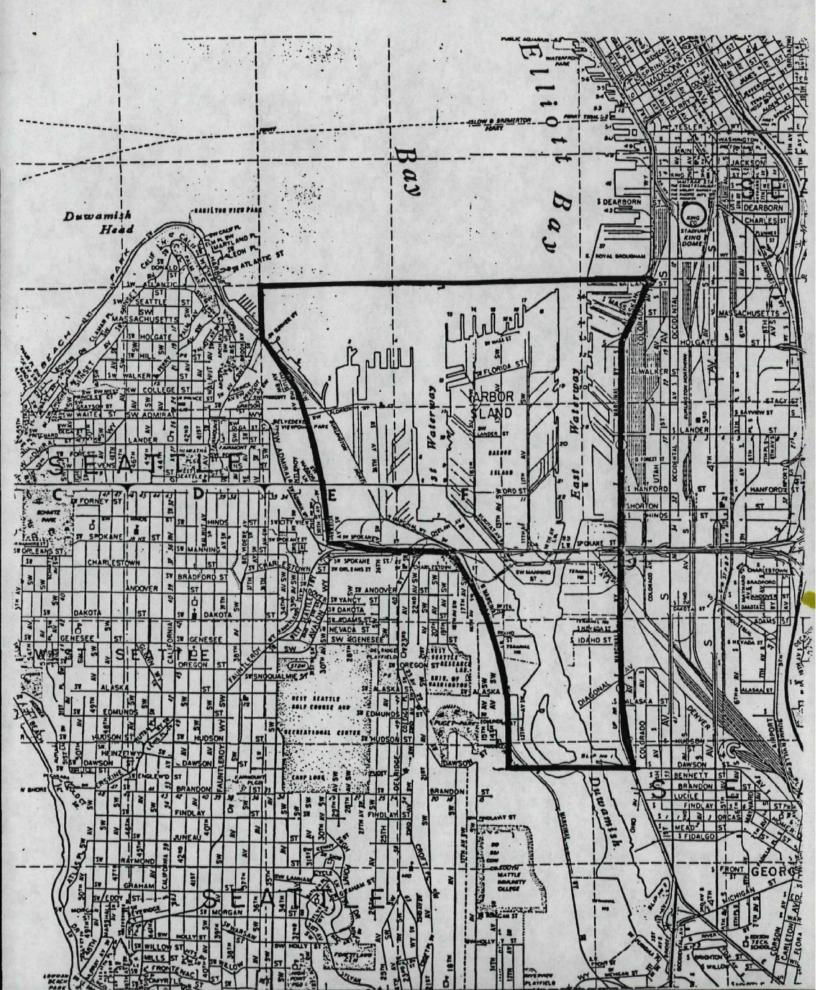
INTRODUCTION

The State of Washington has contracted with Black & Veatch to conduct a preliminary investigation (PI) of the Harbor Island site which consists of Harbor Island and the commercial and industrial areas immediately adjacent to the island. The PI will review existing pollution data about the site, conceptually define the extent of contamination and advise the State in determining the need for further activities. Hall & Associates is under contract to Black & Veatch to coordinate community relations activities for the PI.

The Harbor Island site is on the U.S. Environmental Protection Agency's National Priority List (NPL) of uncontrolled hazardous waste sites. This listing makes it eligible for response under the Superfund, or CERCLA, program. To meet both the State of Washington Superfund Community Relations Policy (draft 11/84) and the Environmental Protection Agency Guidelines for Superfund Sites, a complete community relations plan is submitted by the State along with the final cooperative agreement package for a state-lead site. A Cooperative Agreement for advance match credit was signed March 28, 1985. The community relations plan (CRP) which follows will become part of it and includes the following sections:

- 1. The background and history of community involvement
 - a. Site history
 - b. Local activity and interest
 - c. Key community issues
- 2. Objectives of the community relations program
- 3. Community relations techniques
- 4. A schedule and workplan for the completion of the community relations plan
- The community relations program budget and staffing pattern, including a list of technical and community relations staff and their respective responsibilities
- A list of affected and interested groups and individuals, their affiliations, addresses, and telephone numbers

- 7. A description of any immediate community relations activities recommended prior to the submission of the complete community relations program
- 8. Appendix A: Diagram of Key Publics
- 9. Appendix B: Sample Materials
- 10. Appendix C: Newsclippings
- 11. Appendix D: Property Owners on Harbor Island



BACKGROUND

Site History

Harbor Island is a 455 acre island that was constructed during the early 1900's in an area consisting of shallow mud flats at the mouth of the Duwamish River. From 1903-05 the Puget Sound Bridge and Dredging Company dredged sediments from the lower Duwamish River in the west waterway to facilitate navigation in the river. The dredge spoils from the river were used to build portions of Harbor Island. By 1910 most of the construction of Harbor Island (approximately 405 acres) had been completed using additional dredge spoils and waste from demolitions and regrading projects in the Seattle area.

By 1920 industrial development on the island consisted of Fisher Flour, Todd Shipyard, Puget Sound Bridge and Dredging Company shipyard, and the east waterway terminal. The significant industrial development on Harbor Island occurred during the World War II era, and essentially all of the island was developed by 1950. The only major development since then was in 1966 when the Port of Seattle constructed an additional 50 acre area for Terminal 18.

Local Activity and Interest

Harbor Island has stimulated discussion and interest from the very beginning when the project was initiated. A review of Seattle Public Library historical files indicated numerous articles on the subject, ranging from coverage of the filling process in the early 1900's to the most recent activities concerning air and water pollution. A sampling of articles is included in the appendix.

As a result of public concern and elevated levels of lead in air and soil tests, the Puget Sound Air Pollution Control Authority (PSAPCA) required controls on smokestack emissions and fugitive dust from numerous industries on the island beginning in Because of lead pollution problems Harbor Island was designated as a Superfund site in 1981. However, various government agencies and private companies have conducted a number of clean-up activities since that time. The R.S.R. Quemetco secondary lead smelter, which had operated since the 1920s, was closed and gradually dismantled. Some of the leadcontaminated soil near the smelter was excavated and disposed. Because of these measures and the paving of contaminated parking lots by both private companies and the City of Seattle, current EPA clean air standards for lead are now met. In addition, leadcontaminated material has been removed from a storm drain which empties into the Duwamish River and testing for lead in a number of South Park area children has demonstrated no significant differences from the general population. However, the island is still listed as a Superfund site.

Recent studies of the island and the Duwamish River estuary indicate a number of pollution problems. Metro conducted a "Water Quality Assessment of the Duwamish Estuary" in 1983. study determined that pollutants are not evenly distributed in the river and that "sediment concentrations of heavy metals and organic pollutants peak in certain areas, particularly around Harbor Island..." EPA studies during 1982-83 also supported this Based on the report the Metro Council developed and adopted the Duwamish Clean Water Plan in June 1983. The first action step of the plan was funding of the Duwamish Industrial Non-point Source Investigation. This study was conducted by Metro to investigate the quality of water in the Duwamish River. According to the final report, the study resulted in a number of corrective and voluntary pollution control measures by businesses and industries along the river. Public involvement in the program was high, with participation by the Duwamish Industrial Council, the Friends of the Duwamish and several local community groups. Both a City of Seattle public access plan and a Port of Seattle public access plan were drafted as a result of the study. Overall, the study increased public and private sector awareness of the conditions and concerns along the Duwamish, both through public involvement activities and thorough media coverage. recent article in Pacific Northwest magazine concerning the Duwamish River and estuary is included in the appendix.

Agency enforcement activities on and near the island have recently increased media coverage and focused more public attention on specific pollution problems. EPA searched the Duwamish River facility of Marine Power and Equipment for potential pollution-causing activities. This action resulted in fairly extensive media coverage. Prior to this most recent action EPA investigated the Wycoff Company. A federal grand jury found the Company and several of its executive officers guilty of conspiracy to drain creosote and other toxic substances into the Duwamish River. Media coverage of the Wycoff incident was fairly high and can be expected in future clean-up activities.

Key Community Issues

A series of telephone interviews were conducted with key publics: (1) to establish understanding of the general concerns and issues related to the Harbor Island study; and, (2) to provide a basis for creating the draft community relations plan. These interviews included representatives from agencies, citizens' groups and businesses located on the island.

Interested Citizens and Organizations

General public awareness of activities surrounding Harbor Island is low at this time. The Delridge community is located near the site and houses a number of Harbor Island workers. In the past, some of these community members were actively involved in resolving the air pollution problem. Although intense interest has waned they are likely to want to be kept informed of any studies or activities which may affect them.

The largest interest group is the businesses located on the Many of them have participated in EPA, Metro and DOE studies, the most recent study being the Duwamish Industrial Nonpoint Source Investigation. At least two groups have been formed among the Harbor Island business community. The Duwamish Industrial Council, currently headed by Mike Keller of Chemical Processors, Inc., was formed approximately two years ago and represents about 18 businesses, including Monsanto, Boeing, Lockheed, Todd Shipyards and other major companies. This group was instrumental in establishing a "site visit protocol" for Metro's non-point source investigation. The group is currently in the process of reorganizing and does not yet have a position on further studies. They do wish to be kept informed and will likely want a high level of involvement in decisions which are made. (A membership list is forthcoming and will be added to the mailing list.) To adequately involve island businesses in the community relations process, the Duwamish Industrial Council will be a crucial link.

Another business group, the Harbor Island Business Improvement Association, deals with land use and planning issues as well as business development. It is currently headed by Bill Krippaehne, president of Fisher Properties, and includes 47 businesses. The group meets when the need arises and has been active in the West Seattle bridge project and beautification of the island. Some businesses in this group are also included in the Duwamish Industrial Council. The group should be involved in any community relations activities. (A list of all members is forthcoming and will be added to the mailing list.)

Although Puget Sound environmental groups are active in local issues, most wished only to be kept informed of activities. This does not, however, preclude an increase in their level of interest in the future. For example, the Sierra Club wanted to be included on the mailing list while the Friends of the Duwamish wanted participation in the planning and decision-making process.

Friends of the Duwamish includes a wide variety of agency, business and citizen groups and was formed to encourage public access and beautification along the Duwamish. The results of their activities are apparent in the recent adoption by the City of Seattle of a Duwamish Public Access Plan and a similar draft plan by the Port of Seattle. They are also actively pursuing the establishment of a bird sanctuary on nearby Kellogg Island, to the south of Harbor Island. This group will be important for developing a community relations plan which incorporates an environmental perspective.

Specific concerns of the interested citizens and organizations include:

- Lack of agency coordination in previous studies and clean-up activities
- 2. Distrust of governmental agencies
- 3. Need to be kept informed
- 4. Need to identify sources of pollution and acceptable levels of pollutants
- 5. Economic consequences
- 6. Need to delineate roles of agencies.

The business community indicated a concern that the governmental agencies do not seem to coordinate efforts with one another. The general sense was that agencies funded a variety of studies but do not do a very good job of informing or coordinating with each other. They also indicated a fairly high level of distrust of agencies following the EPA action against Marine Power and Equipment. One person indicated that most businesses had been cooperating with agencies, particularly with WDOE and Metro, in correcting potential pollution problems and that if EPA had been working more closely with these agencies they would have known that the "night raid" would cause problems. Because of EPA's activity this interviewee felt that the agencies had lost a lot of credibility within the business community on the island. It was also indicated that some businesses may now be less likely to cooperate in providing information and data for future studies.

Business people were also concerned that the "cloud hanging over the island" is hampering business and economic development. They want some action to determine if the island needs more clean-up or not. This sentiment was also echoed by several city of Seattle staffers. A recent letter from Seafab, the new owner of the former lead smelter site, to the Regional Adminstrator of EPA demonstrates this concern and is enclosed in Appendix A.

The environmental and public interest groups are interested in the activities on the island but were not aware of this study. They indicated a concern about potential pollution problems and a desire to be involved in decisions regarding both Duwamish and Puget Sound waters. They are also interested in knowing more about the roles of different agencies in future planning and pollution control enforcement efforts.

Agencies and Related Groups

A number of agencies have been involved with studies of Harbor Island and other nearby locations, particularly sites along the Duwamish River. As indicated in the previous sections, EPA, WDOE, Metro, Puget Sound Air Pollution Control Agency, the City of Seattle, and the Port of Seattle have all been involved in various studies relating to or near the site. So have the U.S. Army Corps of Engineers, the Coast Guard, King County and the Department of Fisheries. The National Oceanic and Atmospheric Administration (NOAA) has also been studying the water pollution problems in Puget Sound for years.

Although a number of ad hoc committees and programs have been developed to address water quality issues, the most recent groups include the Puget Sound Water Quality Authority, the Puget Sound Action Program and the Elliot Bay Action Group. These groups are consortia of various interests and agency representatives. They are, for the most part, in the planning and development stages but coordination with them will be important.

Concerns voiced by various agency representatives include:

- 1. Need for coordination among agencies
- 2. Need to share information on a timely basis between agencies and agency staff
- 3. Determine if site has pollutants which should be removed
- 4. Clarify agency roles to the public.

Nearly all agency representatives indicated a need for closer coordination among agencies. One indicated that there is communication between agencies at the staff level but that it does not always carry through to the administration level. In addition, agencies do not always have adequate comment time on other agency studies. For example, the Corps of Engineers is planning a major widening and deepening project for the waterways around Harbor Island which may involve sediment sampling prior to sediment removal and dredging. A Corps staff person suggested

that it would probably be helpful to other agencies if the resultant Corps data were shared. However, another agency person noted that no data protocol exists so tests cannot always be correlated. To help with this problem, EPA is currently working on standardizing techniques for data collection.

Several staff people felt it was important to "get on with determining whether Harbor Island is safe or not." Although Harbor Island has been listed as a Superfund site since 1981, no action has been taken. The City of Seattle seems to want action -- either determine the site needs more work or declare it safe. Pressure from local businesses may be encouraging the City in this respect. However, conversations with EPA staff indicated that Harbor Island may provide a basis for future funding through Superfund since the site has "no boundaries." This means that funds may be available to study and clean up a larger portion of the Duwamish estuary than just Harbor Island. Not everyone shares this optimism. One Metro staffer pointed out that Superfund monies have been used more often on sites with specific human health effects -- and Harbor Island has mainly environmental effects.

Finally, it was suggested that agencies need to clarify their roles, both to the public and among themselves. Although this concern does not directly relate to the Harbor Island situation, it does inevitably affect it. More than just conflicting regulations and duplicate studies, the agency's roles seem to overlap and result in misunderstanding and confusion.

Assessment of the level of community concern is always a subjective judgement. However, EPA suggests using the following six criteria:

- 1. children's health
- 2. economic loss
- 3. agency credibility
- 4. level of involvement
- 5. media coverage
- number of households affected (more than three).

Children's health and affected households do not appear to be important issues at this particular site because they are not in close proximity. However, media coverage is likely to be highwith increasing regional interest in pollution problems and proximity to a major media center (Seattle). The potential for economic loss is also high if action is not taken soon. Both island businesses and the City of Seattle are interested in economic development -- which depends on having a clean site to market. And, of course, no city particularly wants a Superfund site "right in its front yard". All groups and agencies contacted want to participate, so a high level of involvement must be anticipated. Finally, the issue of agency credibility, specifically the perception that they lack crediblity and coordination, must be addressed.

OBJECTIVES OF THE COMMUNITY RELATIONS PROGRAM

The major goals of the community relations program result from the key issues and concerns which surfaced during the telephone interviews and review of newsclippings, articles, and reports. The goals are:

Develop a mechanism for agency coordination

2. Keep interest groups informed

- 3. Provide informational and eductional materials
- 4. Provide opportunities for public comment and involvement

5. Provide media with timely and accurate information

6. Modify the community relations program as appropriate to meet changing concerns and activities.

The overall strategy for this plan focuses upon <u>coordination</u> and <u>participation</u>. Perhaps the most difficult objective will be coordination among agencies. The approach must be a team effort with each agency representative willing to participate fully. Strategies for accomplishing this team approach will be identified early in the plan.

COMMUNITY RELATIONS TECHNIQUES

Preliminary Investigation (PI) - Phase I

Techniques to be implemented prior to Phase II include:

- 1. agency coordination
- 2. information repository
- mailing list
- 4. fact sheet
- 5. press release
- 6. ad hoc committee

Many of these will have the groundwork established during Phase I, while the actual implementation may not take place until Phase II.

1. Agency Coordination

As mentioned previously, coordination among agencies will be crucial to the success of this program. A communications network will be established because prompt notification of all agencies regarding data findings, newsworthy events and public concerns will be important. A meeting of all agencies will occur during Phase I to establish consensus on the communication network.

An agency contact list will be developed in a "checklist" format. It will facilitate prompt notification of agencies and may be updated as agency representatives change. It will include names and phone numbers of designated agency representatives and key contacts.

A bi-weekly inter-agency memo system will be established for regular project updates. Inter-agency meetings will be scheduled as appropriate to the community relations event; for example, prior to a media briefing, an inter-agency meeting could be scheduled to coordinate responses.

Records of all public questions, comments and contacts will be maintained and shared among agencies. A sample contact card is included in Appendix B. As well, a method for following up on each contact will be developed and implemented.

2. Information Repository

Information repositories will be established at WDOE, EPA, Metro and the Seattle Public Library. All reports, fact sheets, press releases and information related to the site investigation will be available for public review at these locations.

3. Mailing List

A mailing list has been compiled and is included with this plan. It will be updated during the project as individuals and organizations indicate interest. To assist in locating businesses, a map with all businesses and property owners on Harbor Island will be plotted and included in the CRP prior to the beginning of Phase II.

4. Fact Sheet

Two fact sheets will be developed. The first one will provide a brief history of the site. It will explain the relationship and roles of various agencies to the project, the project timeframe, project goals, and who to contact for more information. The fact sheet will be reviewed and approved by involved agencies and will be distributed to affected businesses, interested organizations and individuals. It will be distributed to the mailing list along with a cover letter from WDOE explaining the project prior to the beginning of Phase II.

The fact sheet will be easy to read and provide a format for any subsequent fact sheets. Along with other site documents, it will be kept on file at repository locations.

A second fact sheet will provide a summary of Phase II. As well, it will accompany press releases concerning Phase II data findings and be available at the public meeting.

5. Press Release

The media and general public will be informed by press releases at appropriate points during the study. At the beginning of Phase I a press release was issued by WDOE to announce the program. Another one will be distributed near the end of Phase II to announce the alternatives available and related public comment period of at least three weeks. Following the selection of the preferred alternative and related action plan, another press release will be distributed both generally and at a press briefing.

Releases will not be distributed until those directly affected agencies and/or publics have been notified.

6. Ad Hoc Committee

Given the number of potentially affected publics, an ad hoc committee will be developed from within currently existing groups such as the Duwamish Industrial Council, Harbor Island Business Association, Friends of the Duwamish, and the Elliott Bay Citizens Group. The ad hoc committee will review both technical and CRP activities, commenting on and suggesting changes as appropriate, and provide the basis upon which agency and interested and affected publics can build rapport. The roles and responsibilities of the group will be drafted during Phase I and finalized with the formation of the group during Phase II.

To best accomplish this task, WDOE will ask affected and interested publics to select ad hoc representatives from within their respective organizations. These representatives will meet on an as-needed basis to resolve problems and report back to their respective organizations on a regular basis. This process will provide a communication network necessary for effective community relations.

Preliminary Investigation (PI) - Phase II

Techniques to be implemented during Phase II include:

- 1. public consultations
- 2. public meetings
- 3. press briefing
- 4. evaluation

Other tasks from Phase I, such as agency coordination, the repository and mailing list, will be continued throughout the project. The need for fact sheets and press releases will be assessed as important or significant events occur.

1. Public Consultations

Public consultations are appropriate to provide affected publics with an opportunity to comment on the study. They are small informal workshops where project information is shared and affected publics review progress and problems, offering both comments and criticisms.

The first public consultation will be scheduled at the beginning of Phase II to initiate agency contact with local businesses and other interested and/or affected publics. Invitations will be sent to individuals and organizations on the mailing list. This meeting will include a review of community relations activities and an opportunity to suggest changes or additions. The technical aspects of the project will also be reviewed, particularly the methods and locations for data collection. Additional consultations will be scheduled at appropriate times during the project. They will be scheduled and publicized well in advance so as many affected publics as possible can plan to participate.

2. Public Meetings

A public meeting will be scheduled to review the various options recommended at the end of Phase I. Public comment will be received, summarized and applied to the selection of a recommended alternative. Summaries will be forwarded to all agencies and available to the public.

3. Press Briefing

The media will be introduced to the selected alternative at the end of Phase II via a press briefing. Appropriate agency representatives will announce the decision and answer questions. The briefing will emphasize a cooperative and coordinated effort among agencies. To ensure a unified approach, agency representatives will hold a "dry run" prior to the briefing. Suggested topics include: identifying the alternative, describing the selection process, and explaining what happens next.

4. Evaluation

Monitoring of community relations will occur throughout Phase II. As all activities are flexible, they will be adjusted to reflect any changes in community concerns.

A summary and evaluation of community relations activities will be completed at the end of Phase II and will include recommendations for activities to be continued and/or changed should the project continue into the remedial investigation and feasibility study stage.

SCHEDULE AND WORKPLAN

The following workplan outlines the activities to be undertaken prior to and during both the preliminary and remedial investigations of Harbor Island.

Task I: Agency Coordination

Timeframe: Begin prior to Preliminary Investigation - Phase II

Responsibility: WDOE, with assistance from Black & Veatch, Hall & Associates

As discussed previously, the following action steps will provide a mechanism for providing coordination among agencies:

- a. initial agency meeting
- b. agency contact list
- c. inter-agency memo
- d. contact card

WDOE will organize a meeting of all involved agencies and contractual parties to review and agree upon the suggested mechanisms for coordination. This meeting will be scheduled prior to the implementation of Phase II at the earliest convenience of the WDOE project manager. An agency contact list, inter-agency memo and contact card will be proposed to facilitate coordination.

Hall & Associates will assist WDOE by providing an agenda, the suggested forms and a meeting summary. WDOE will be responsible for calling the meeting, inviting participants and sending the meeting summary to all participants.

Task 2: Information Repository

Timeframe: Prior to completion of Preliminary

Investigation - Phase I

Responsibility: WDOE, with assistance from Hall &

Associates

The WDOE project manager will contact the repository locations listed previously and establish a means for providing project information to them. All press releases, fact sheets, newsclippings, reports, and similar information should be sent regularly to the repository.

Task 3: Mailing List

Timeframe: Prior to completion of Preliminary

Investigation - Phase I

Responsibility: WDOE, with assistance from Hall &

Associates

Hall & Associates has compiled a mailing list which is attached. As the project proceeds, WDOE will add to the list and make every effort to keep it up-to-date.

Task 4: Fact Sheet #1

Timeframe: During Phase I, prior to Task 5

Responsibility: WDOE, with assistance from Black & Veatch

and Hall & Associates

Fact sheet text will be drafted by the Black & Veatch project director, with assistance, review and comment by WDOE and Hall & Associates. Fact sheet format will be designed by Hall & Associates, with review by WDOE and Black & Veatch. The fact sheet will be printed and distributed by WDOE with invitations to the public consultation. They will also be available to accompany press releases or as mailouts to the general public.

Task 5: Press Release

Timeframe: At completion of Phase I, prior to beginning of

Phase II

Responsibility: WDOE

WDOE project manager and WDOE public_information staff will develop a press release announcing the Phase II portion of the investigation. The press release will stress the cooperative effort among agencies, the purpose of Phase II, the schedule, and contact person. As the schedule allows, all releases will be reviewed by appropriate agency staff and contractors. As with all fact sheets and press releases, both the agencies and contractors will receive copies of them.

Task 6. Public Consultations

Timeframe: At beginning of Preliminary Investigation - Phase II

Responsibility: WDOE, with assistance from EPA, Metro, City of Seattle, Black & Veatch, Hall & Associates

WDOE and EPA representatives will plan the meeting with assistance from Hall & Associates. Hall & Associates will draft an invitation to affected publics and businesses (as per mailing list) to attend an inter-agency workshop to discuss:

a. project goals and timeframe

b. review data collected to date

c. identify potential ad hoc committee members

d. review the community relations plan

WDOE will distribute invitations as per the mailing list. Additional public consultations may be necessary although use of an ad hoc committee, as discussed in Task 9, should replace this function.

The session will be sponsored by WDOE and EPA, with other agencies included as appropriate. Meeting results will be summarized by Hall & Associates and distributed by WDOE to those participants requesting summaries. As with all project materials, both the agency and contractor will receive file copies of the meeting minutes.

Task 7: Ad Hoc Committee
Timeframe: During Phase II

Responsibility: WDOE, with assistance from Black & Veatch, Hall & Associates

Potential ad hoc committee members will have been identified by the public during the first public consultation. WDOE, Black & Veatch and Hall & Associates will review the suggested list of members and provide additional members as needed.

The first ad hoc committee meeting will be scheduled by WDOE. Hall & Associates will provide assistance with the agenda, location and other meeting arrangements. The meeting will focus on project tasks to be accomplished and identify areas for cooperation among affected publics and WDOE. For example, if data samples on private property will be required, will businesses cooperate through site visitation guidelines formerly established during Metro's Non-Point Source Investigation? The purpose of the ad hoc committee will be to provide feedback to WDOE on problems and to work with WDOE in resolving the problems.

The ad hoc committee will not be established as a long-term organization. There are currently a number of organizations which meet that need. However, should committee representatives determine a need for meeting beyond the scope of this project, that of course will be an option.

All ad hoc committee meetings will be open to the public and announced via the mailing list. Postcards will be used to notify members and will include:

Meeting date Location Time Agenda Contact person to confirm attendance

Task 8: Fact Sheet #2

Timeframe: Near the completion of Phase II

Responsibility: WDOE, with assistance from Black & Veatch, Hall & Associates

Black & Veatch will draft a fact sheet summarizing the data findings and resultant alternatives; e.g., proceed with remedial investigation, discontinue the study, etc. It will also announce a public meeting should review of the decision be deemed appropriate by WDOE and its contractors (based upon feedback from key citizens and business representatives). Hall & Associates will review the fact sheet which will be finalized and printed by WDOE for distribution to the mailing list and to accompany the press release in Task 9.

Task 9: Press Release

Timeframe: Near completion of Phase II

Responsibility: WDOE

WDOE project manager and public information officer will draft a press release covering the following:

- public meeting announcement (if appropriate)
- 2. data findings (preliminary findings)
- 3. actions under consideration for future
- 4. potential impacts of actions
- 5. contact person for more information

The fact sheet produced in Task 8 will accompany the press release. In addition, WDOE public information officer will provide follow-up calls to reporters who have previously responded to press releases concerning WDOE and/or Harbor Island projects. This press release will be distributed at least 4 weeks prior to any scheduled public meeting.

Task 10: Public Meeting

Timeframe: Near completion of Phase II

Responsibility: WDOE, with assistance from Hall & Associates and Black & Veatch

WDOE, with assistance from Hall & Associates, will determine if a public meeting is appropriate based on the level of interest regarding the site. If so, WDOE will select a date for the public meeting. Hall & Associates will provide planning assistance, including setting a location, drafting an agenda, assessing agency presenters in a dry run, providing public meeting evaluation and summaries. WDOE will provide meeting summaries to all participants requesting them. WDOE will be assisted by Hall & Associates and Black & Veatch in determining how best to incorporate public comments into the final recommendations.

Task 11: Press Release/Press Briefing
Timeframe: At completion of Phase II
Responsibility: WDOE, with assistance from Hall & Associates

WDOE project manager and public information officer will draft a press release announcing the next phase of work. Hall & Associates will review the release and WDOE will finalize it.

A press briefing will be scheduled in Seattle by WDOE public information officer. The briefing will be co-sponsored by WDOE and EPA to demonstrate cooperation and coordination. Appropriate agency representatives will staff the briefing and will be well prepared prior to the briefing. A "dry run" is appropriate if "tough" questions are anticipated. Consultants will be available to assist in the dry run.

Media will be invited to the briefing via an announcement and personal phone call from WDOE public information officer. The press release and second fact sheet will be distributed at the briefing.

Task 12: Evaluation

Timeframe: At completion of Phase II

Responsibility: WDOE, with assistance from Hall & Associates

Hall & Associates will assess the community relations program and provide a brief report to WDOE suggesting any changes in techniques which might improve the program. Recommendations will include strategies for the next phase of activities.

BUDGET AND STAFFING

The following list itemizes tasks, staff responsibilities and estimated number of hours required to complete one task.

Task	,		Hours
1.	Agency coordination	W D O E B & V H & A	8 2 12
2.	Information repository	WDOE	16
3.	Mailing list	WDOE H&A	12 16
4.	Fact sheet #1	WDOE B&V/PMX H&A	4 4 4
5.	Press release	WDOE H&A	4 2
6.	Public consultations	WDOE B&V/PMX H&A	8 4 24
7.	Ad Hoc committee	WDOE B&V H&A	12 8 16
8.	Fact sheet #2	WDOE B&V/PMX H&A	4 4 4
9.	Press release.	WDOE H&A	6 · 2
10.	Public meeting	WDOE B&V/PMX H&A	16 8 36
11.	Press release/press briefing	WDOE B&V H&A	6 2 2
12.	Evaluation	H&A	6

Total	hours:	WDOE	96
•		B&V	32
		H&A	124

MAILING LIST

Agencies Interested and Affected Publics Media

AGENCIES

U.S. Government

U.S. EPA - Region X 1200 Sixth Avenue Seattle, WA 98101 Contact: Phil Milam - 442-7151 Phil Wong - 442-7216

NOAA
Environmental Conservation
2725 Montik Blvd. E.
Seattle, WA 98122
Contact: Bruce McCain - 442-4806

Dept. of the Army
Seattle District Corps of Engineers
4735 E. marginal Way South
Seattle, WA 98108
Contact: Steve Martin - 764-3625

U.S. Fish & Wildlife Service Ecological Services Division 2625 Parkmont Lane, Bldg. B3 Olympia, WA 98502 Contact: Martin Kenny - 753-9440

State of Washington

Department of Ecology M.S. PV-11 Olympia, WA 98504 Contact: Bob Goodman - 459-6251 Rick Hall - 459-6293 Ron Holcomb - 459-6257 (Public Information Officer)

Department of Ecology 4350 - 150th N.E. Redmond, WA 98052 Contact: Glynis Stumpf - 885-1900 Gary Bruger - 885-1900

Department of Fisheries General Administration Bldg. Olympia, WA 98504 Contact: Earl Finn - 753-6650

City of Seattle

Port of Seattle
Environmental Planning & Research
Pier 66
Seattle, WA 98121
Contact: John Dohrman - 382-3330

Municipality of Metropolitan Seattle (METRO) Water Pollution Control Dept. 821 - 2nd Avenue Seattle, WA 98104 Contact: Tom Hubbard - 447-6891

City of Seattle, Intergovernmental Affairs 600 - 4th Avenue, Room 306 Seattle, WA 98104 Contact: Chuck Kleeberg - 625-4565

City of Seattle
Department of Community Development
600 - 4th Avenue
Seattle, WA 98104
Contact: Albert Crosetti - 625-2354
Rick Gustav - 625-4505

Puget Sound Air Pollution Control Agency 200 West Mercer St. Bldg., Room 205 PO Box 9863 Seattle, WA 98109 Contact: Jim Pearson - 334-7336

Department of Public Health & Environmental Health Services
Permits & Licenses
Public Safety Building
610 - 3rd
Seattle, WA 98104
Contact: Wally Swofford - 587-2722

City of Seattle
Environmental Management Committee
1100 municipal Building
Seattle, WA 98104
Contact: Virginia Galle
(Staff: Peggy O'Brien-Murphy - 625-2445)

City of Seattle
Dept. of Land Use & Planning
400 Seattle Municipal Building
Seattle, WA 98104
Contact: Elsi Halsizer

Contractors

Black & Veatch PO Box 2700 Olympia, WA 98507 Contact: Mark Snyder - 754-0515

Black & Veatch 4521 Jamestown Ave., Suite 7 Baton Rouge, LA 70808 Contact: Eric Hanson -

Black & Veatch
PO Box 8405
Kansas City, Missouri 64114
Contact: Dave Lanter - 913/967-2000 (Public Relations Officer)

Hall & Associates 2033 6th Avenue, Suite 1111 Seattle, WA 98121 Contact: Susan H. Hall - 441-4255

INTERESTED AND AFFECTED PUBLICS

Duwamish Industrial Council (See attached list) Harbor Island Improvement Association (See attached list) Friends of the Duwamish (See attached list) South Park Redevelopment Committee (b) (6) Seattle, WA 98108 Contact: (b)(6) Greater South Park Association (b) (6) Seattle, WA 98108 Contact: (b)(6) Admiral Area Association (b) (6) Seattle, WA 98126 Contact: (b)(6) Alki Community Council (b) (6) Seattle, WA 98116 Contact: (b)(6) Seattle Marine Business Coalition 1111 N.W. Ballard Way Seattle, WA 98107 Contact: Dave Schneidler - 789-1802 Sierra Club 1526 N.W. 64th Seattle, WA 98107 Contact: Henry Burton - 784-5661 Chip Muller - 783-8120 (Also with Citizen's Advisory Board for Elliott Bay) Ruth Weiner - 365-8623 U. of W. Department of Fisheries MS WH-10 Seattle, WA 98195 Contact: Marsha Landholdt. Associate Dean - 543-4270 Puget Sound Alliance 80 So. Jackson Seattle, WA 98104 Contact: (b)(6) Contact:

Mike Keller Chairman, Duwamish Industrial Council Chemical Processors, Inc. 5501 Airport Way So. Seattle, WA 98108 767-0350

Doug Briggs (member, Elliott Bay Action Group) Todd Shipyards 1801 - 16th S.W. Seattle, WA 98134

Northwest Toxics Coalition 4512 University Way N.E. Seattle, WA 98105 Contact: Chris Lubhoff - 633-1666

Muckleshoot Indian Tribe 39015 - 172nd S.E. Auburn, WA 939-3311 Contact: Don Finney - 939-3311

Greenpeace √
4649 Sunnyside No.
Seattle, WA 98103
Contact: Jim Puckett - 632-4326

Washington Fair Share 810 - 8th Seattle, WA 98122 329-9764

Don Stark Gogarty and Stark 500 Wall St. #415 Seattle, WA 98121 624-5057

Washington Environmental Council 80 So. Jackson, Room 308 Seattle, WA 98104 623-1483

Delridge Community Association Address forthcomina Contact: (b) (6) Tacoma News Tribune Attn: Jeff Weathersby P.O. Box 11000 Tacoma, WA 98411 597-8652

Pierce County Herald Attn: Joye Redfield 822 E. Main Puyallup, WA 98371 841-2481

Federal Way News Attn: Donna Seese 1634 So. 312th Federal Way, WA 98003

The Seattle P.I. Attn: Jane Hadley 521 Wall St. Seattle, WA 98121

The Seattle Times Attn: Eric Prine P.O. Box 70 Seattle, WA 98111 464-2200

KCPQ TV - Channel 13 Attn: Jim Bryant P.O. Box 98828 Tacoma, WA 98499 582-8613

KSTW TV - Channel 11 Attn: John Phillips 2320 So. 19th Tacoma, WA 98405 572-4425

KIRO TV - Channel 7 Attn: Karen O'Leary 3rd & Broad Seattle, WA 98121 382-5318

KING TV - Channel 5 Attn: Barbara Fenster 333 Dexter No. Seattle, WA 98109 343-3850 KOMO TV - Channel 4 Attn: David Blacker 100 - 4th Ave. N. Seattle, WA 98109 223-4000

KING AM News Attn: News Director, Robert Lande 333 Dexter No. Seattle, WA 98109 343-3850

KIRO Radio News Director/Pierce County Bureau 3rd & Broad Seattle, WA 98111-7777 382-5344

KOMO Radio - Pierce County Bureau Attn: Stan Orchard 100 - 4th Ave. North Seattle, WA 98104 223-4000

KPLU
Pacific Lutheran University
121st So. and Park So.
Tacoma, WA 98447
535-5758

KPMA Radio Attn: Charlene Meyer 2104 No. 30th Tacoma, WA 98403 838-5762 (b) (6)

eattle, WA 98104

(b) (6)

21 Second Avenue eattle, WA 98104

(b) (6)

321 Second Avenue eattle, WA 98104

ort of Seattle, Plan & Resch. P.O. Box 1209 eattle, WA 98111

(b) (6)

seattle, WA 98108

(b) (6)

Delridge Land Use Council (b)(6) Seattle, WA 98106

(b) (6)

Portwatch
(b) (6)
Seattle, WA 98199

(b) (6)

Cascade Bicycle Club (b) (6) 3ellevue, WA 98006

(b) (6)

Seattle, WA 98104

Paul Hickey Muckleshoot Indian Tribe 39015 - 172nd SE Auburn, WA 98002

(b) (6)
Seattle Audubon Society
(b) (6)
Seattle, WA 98105

Ron Rhoades
Duwamish Industrial Council
9229 E. Marginal Way S.
Seattle, WA 98108

Ray Rosen Seattle City Light 2015 Third Avenue Seattle, WA 98104

Kirk J. Thomson The Boeing Company P.O. Box 3707 MS9A-43 Seattle, WA 98124

(b) (6)

Seattle, WA 98103

(b) (6)

Seattle, WA 98188

Bob Morgan, Aide George Bensons Office Seattle City Council 1114 Municipal Bldg. Seattle, WA 98104 Rick Gustav Seattle DCD 400 Yesler Seattle, WA 98104 Peter Lagerway
Seattle Engineering Dept.
Room 901 Municipal
600 - 4th Avenue
Seattle, WA 98101

(b) (6)

Seattle, WA 98108

(b) (6)

Seattle, WA 98108

Caroline Himmel Seattle Advisory Board 662 W. Olympic Place #4 Seattle, WA 98119

Buzz Shaw Seattle Aquarium Pier 59 Seattle, WA 98101

(b) (6)

Seattle, WA 98108

Alan Kurimura
Staff Asst., Mayor's Office
1200 Municipal Building
Seattle, WA 98104

(b) (6)

Seattle, WA 98103

Gary Farr, Prop. Mgr. City Light 1015 - 3rd Avenue Seattle, WA 98101 *Friends of the Duwamish Pg. 2

Don Williams
Parks & Recreation
City of Tukwila
6200 Southcenter Blvd.
Tukwila, WA 98188

Estella Leopold, Professor UW Botony & Forest Resourc. 226 Biological Sciences Bldg. MS KB-15 Seattle, WA 98195

Steven S. Miller
Dept. of Planning and Devel.
811 Alaska Building
618 Second Avenue
Seattle, WA 98104

Dick Lunt Elliot Bay Chapter-Trout 8857 Delridge SW Seattle, WA 98106

Pat Vick, President SPARC 8817 - 7th Avenue So. Seattle, WA 98108

Dave Smukowski The Boeing Company P.O. Box 3707 MS9A-43 Seattle, WA 98124

*List obtained from Harriet Bullitt, founder and coordinator of Friends of the Duwamish

HARBOR ISLAND IMRPOVEMENT ASSOCIATION MEMBERSHIP LIST *

Al Bolser Tire Service 3408 13th S.W. 623-3357 (Al Bolser)

Atlantic Richfield 1652 S.W. Lander 623-4635 (R. T. Bundon)

Seattle Steel Inc. 4045 Delridge Way S.W. 98106 938-6800 (J. O. Richartz/Jerry Bundadage)

Clean Sound Corporation 2406 13th S.W. 624-7014 (John Weichert)

Columbia Northwest Corporation 3423 Klickitat S.W. 623-7664 (Chuck Pittman)

Duwamish Waterway Assn. Marina 1317 S.W. Spokane 624-9015 (Frank Feeney)

Fisher's Blend Credit Union 3400 13th Avenue S.W. 622-5244 (Leonard Choelwczynski)

Fisher Properties Inc. 1525 One Union Square 98101 682-7733 (William W. Krippaehne, Jr.)

Global Diving and Salvage 2763 13th S.W. 623-0621 (Joe Antenucci)

Harbor Island Marina 1041 S.W. Manning 467-9400 (Art Brevik)

Kipper and Sons Fabricators, Inc. 3215 13th S.W. 624-8377 (Steve Graves)

Liberty Equipment & Supply Company 2744 16th S.W. 622-8700 (Harry Lipsett)

Asahipen America, Inc. 1128 S.W. Spokane Street 682-4603 (M. Maruo)

Barco Wiper Supply Company 2938 16th S.W. 682-0822 (Fred Barber)

Butler Construction & Engineering 11525 East Marginal Way South 98168 433-8991 (Phil Butler/Mike Butler)

(b) (6)

Crowley Maritime Corporation P.O. Box 2287 98111 583-8100 (Jack Pennington

ESCO N.W. Industrial Service Center 1131 S.W. Hanford 623-4160

Fisher Mills Inc. 3235 l6th S.W. (P.O. Box C-3765 98124) 622-4430 (Chuck Bowden)

Freight Management Associated P.O. Box 3537 98124 762-5860 (Del Powell)

Harbor Island Machine Works 3431 11th S.W. 682-7637 (Paul Defaccio)

Hardware Specialty Company 3419 11th S.W. 624-5785 (Conrad Unger)

Leckenby Company 2745 11th S.W. 624-2877 (Ben Weeks)

Lockheed Shipbuilding & Construction 2929 16th S.W. 292-5545 (Ray Walters) Harbor Island Improvement Association Membership List Page two

Meltec (A Division of Young Corp.) 3444 13th S.W. 623-3274 (Charles Kleiser)

Nelson Iron Works
3423 l3th S.W.
623-3800 (James Gregory)

North Star Forwarding Company 1830 13th S.W. 624-8163

Pacific Molasses Company 3200 11th S.W. 622-4064

Pilgrim Pet Supply 1122 S.W. Spokane 447-1969 (Doug Fulcher)

Port of Seattle P.O. Box 1209, 98111 382-3374 (Frank Clark)

Seattle-First National Bank 2764 First Avenue South 583-3028 (Ebrahim (Abe) Ameri)

Stevedoring Services of America 3415 11th S.W. 623-0304 (R. Smith/D. Stewart/D. Olund)

Texaco, Inc. 2555 13th Avenue S.W. 623-6101 (C. E. Pederson)

Value Metal Polishing & Plating 3207 11th S.W. -624-5171

Wyatt Engineers, Inc. 3214 16th S.W. (P.O. Box 3636 98124) 682-2501 (W. Qvigstad) Mobil Oil Corporation 1711 13th S.W. 623-5341

Non Ferrous Metals, Inc. 2905 13th S.W. 624-8414 (John McGee)

Owens Corning 1141 S.W. Hanford 623-8750

Pacific Rendering Co., Inc. 2926 16th Avenue S.W. 622-4024 (Mike Anderson)

Pacific Wire Works 2743 13th S.W. 624-4457 (B. J. Lind)

Pioneer Construction Materials P.O. Box 1730, 98111 622-2900

Seafab Metal Corporation
2700 16th S.W. 98/34
447-2718 (George Tamblyn)

Seattle Iron & Metals Corp. 2955 11th S.W. 682-0040 (Dave Sidell)

Shell Oil Company 2720 l3th S.W. 453-3051 (J. T. Clarkson)

Sub Shop #12 3420 13th S.W. 467-7711 (Wolf Zorer)

Todd Shipyards Corporation 1801 16th S.W. 623-1635 (Mike Marsh/Audrey McMullen)

WIOMC 3400 13th S.W. 624-3651 (Mrs. H. Kawamura)

624-3651 (Mrs. H. Kawamura *List obtained from

group member

(All ZIP CODES are 98134 unless otherwise noted)

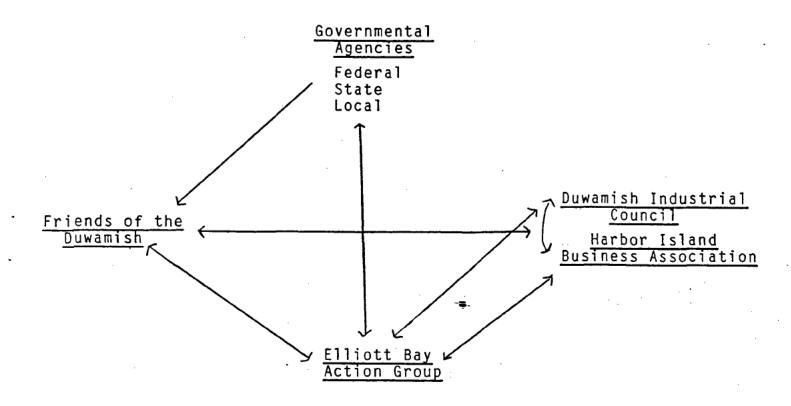
IMMEDIATE COMMUNITY RELATIONS ACTIVITIES

In some cases community relations activities are important to initiate prior to submission of the complete community relations plan. In this case there are no immediate or pressing problems to be addressed. All activities targeted for Phase I should be addressed as soon as possible, however. The most important one is that of establishing coordination among agencies.

APPENDIX A

DIAGRAM OF KEY PUBLICS

<u>DRAFT</u>
DIAGRAM OF KEY PUBLICS



APPENDIX B

SAMPLE MATERIALS

Í	NETWORK CONTACT
	CONFIDENTIAL
	Name
	Organization
	Address
	Phone (H) (W) EXT.
e si	INTEREST/INVOLVEMENT:
	INTERESTANVOLVEMENT.
4 4	1st CONTACT

.

DATE	TYPE OF CONTACT (phone, mtg., etc.)	COMMENTS
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PUBLIC MEETING CHECKLIST

2. Type: Formal Informal 3. Format: Prepared Approved 5. Committee Approval? 6. Identifying Potential Participants: Interests identified and categorized? Organizations and individuals identified? 7. Meeting Time: Date: Hours: 8. Meeting Place(s): Central location? Public transportation access? Suitable parking? Safe area? Adequate facilities? Rental fee? No Yes \$ Does the rental fee include: Lecterns? Speaker sound system? Blackboards or easels? Projectors? Tape recorders? Chairs? Tables? Meeting room set-up? Meeting room clean-up?	1.	Purpose:					
4. Budget: Prepared Approved 5. Committee Approval? 6. Identifying Potential Participants: Interests identified and categorized? Organizations and individuals identified? 7. Meeting Time: Date: Hours: 8. Meeting Place(s): Central location? Public transportation access? Suitable parking? Safe area? Adequate facilities? Rental fee? No Yes \$ Does the rental fee include: Lecterns? Speaker sound system? Blackboards or easels? Projectors? Tape recorders? Chairs? Tables? Meeting room set-up?	2.	Type:	_ Formal _	Informal .			•
PreparedApproved 5. Committee Approval? 6. Identifying Potential Participants: Interests identified and categorized? Organizations and individuals identified? 7. Meeting Time: Date: Hours: 8. Meeting Place(s): Central location? Public transportation access? Suitable parking? Safe area? Adequate facilities? Rental fee? No Yes \$ Does the rental fee include: Lecterns? Speaker sound system? Blackboards or easels? Projectors? Tape recorders? Chairs? Tables? Meeting room set-up?	3.	Format: _			,		:
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Interests identified and categorized? Organizations and individuals identified? Meeting Time: Date: Hours: Central location? Public transportation access? Suitable parking? Safe area? Adequate facilities? Rental fee? No Does the rental fee include: Lecterns? Speaker sound system? Blackboards or easels? Projectors? Tape recorders? Chairs? Tables? Meeting room set-up?	5.	Committee	Approval?				•
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FACT SHEET

June 12, 1984

1. What is USG's environmental difficulty in the Tacoma area?

A number of years ago, some of the wastes from USG's Tacoma plant facility were contaminated with arsenic-bearing materials. This waste was placed in two sites in Pierce County.

Although the plant no longer uses or disposes of contaminated materials these two sites must be cleaned up.

2. Has this problem affected any area residents?

Testing by an independent contractor, conducted over a one and a half year period, does not indicate any affect on nearby residents or drinking water supplies. Any contamination of groundwater or surface water appears to be very close to the site and away from any residences.

3. How many sites are involved and where are they located?

Two sites are involved. One is located along River Road in Puyallup and the other is between I-5 and Highway 99 in Fife Heights. USG now owns both locations.

4. What type of material did USG deposit at these sites?

USG placed three types of waste at the sites:

- product that did not fully meet specifications and was unsalable;
- shot, a waste material from the production process resembling sand in texture: and,
- solid material captured in the air pollution control equipment.

5. For how long was this contaminated material placed at these sites?

About 2 1/2 years.

b. Where did this contaminated material come from?

From the air pollution control equipment at the plant, which concentrated the arsenic. The arsenic was contained in a raw material, not produced by USG, and was used in the production process.

7. Is USG producing any similar material today at its Tacoma Plant?

No. The raw material which contained the arsenic was replaced a number of years ago with a safe material.

8. Does USG now or did it ever mine or process arsenic?
No.

9. What kind of products does USG produce at its Tacoma Plant?

USG's Tacoma Plant produces several types of insulation including: residential insulation products, sound control material and industrial insulation used in high-temperature control situations.

10. Has any evidence of air, water or site contamination been discovered to date?

Soil testing indicates the presence of arsenic in the southern 1/3 to 1/2 of the Route 99 site. Some of the arsenic has contaminated the shallow groundwater very close to the site.

The Puyallup site has some localized groundwater contamination away from residences and the river has not been affected.

11. How will the material be removed from these sites and how long will this process take?

The material will be excavated, under controlled conditions, and transported to a secure, licensed disposal facility. The excavation process will take approximately 3 months for each site.

12. Where will the material be taken?

The excavated material will be transported to a licensed waste disposal facility in Arlington, Oregon.

13. Who is paying for the clean-up?

United States Gypsum Company is absorbing the full cost.

14. What will the sites look like when the clean-up is finished?

The sites will be filled with clean material, topsoil applied, and grass planted.

15. Will all the potential contamination problems be eliminated by the clean-up?

There are no absolutes where clean-ups are concerned. However, we believe that removing the source of the contamination will prevent any future difficulties.

16. Have any local, state or federal environmental protection or health agencies been involved in this project?

All three levels of environmental/health organizations have assisted USG. When this problem was discovered by the Company, it was brought to the attention of three agencies: the U.S. Environmental Protection Agency, the State Department of Ecology, and the Tacoma-Pierce County Health Department.

17. Have these sites produced any adverse health affects?

These sites have not contaminated any drinking water. The drinking water in the area is tested regularly and is safe.

To date, USG believes that no dust hazards have been created. Further, no dust hazards are expected during the excavation since stringent dust control measures will be implemented.

18. Was the clean-up program USG's idea?

Yes. The Company does not normally deal with hazardous wastes, and it felt that by voluntarily initiating action it could resolve the problem quickly—to everyone's satisfaction.

19. Did products manufactured at the Tacoma Plant contain
 arsenic?

Only in trace amounts, substantially less than 1.0%. The majority of the arsenic was concentrated in the air pollution control device.

20. What are USG's major businesses and products?

USG is a leading manufacturer and marketer of products for the construction and industrial processes markets. It is the world's largest manufacturer of gypsum and gypsum-based products, including wallboard and plaster.

21. Is USG being forced to clean up the site?

No. The Company is voluntarily cleaning up each site.

APPENDIX C NEWS CLIPPINGS

(b)(4) copyright

Publisher's Bias

A New Day for the Duwamish
(b)(4) copyright

Harrit Bullit

THE STATE OF THE S

(b)(4) copyright

ROB CARSON

(b)(4) copyright

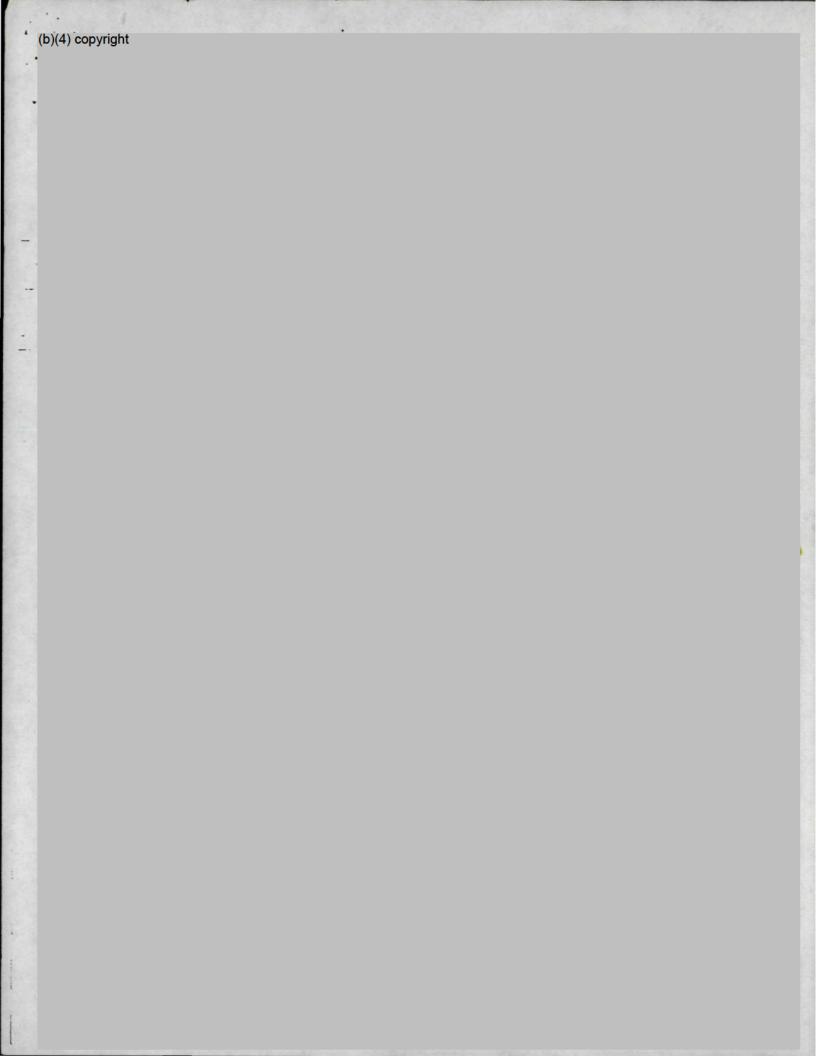
Rob Carson, a senior editor of Pacific Northwest, frequently writes about environmentally troubled areas.

(b)(4) copyright 1677 *1 CT 3

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Harbor Island study to determine if lead pollution still exists

By Jane Hadley P-I Reporter

(b)(4) copyright

planned to reduce lead pollution on Harbor Island

Lead-hazard solution: Pave it over by SUSAN GILMORE Times staff reporter (b)(4) copyright

B 4 The Seattle Times

Sunday, August 5, 1979

Paving may be way to end Harbor Island lead

there were the control of the contro

by SUSAN GILMORE Times staff reporter (b)(4) copyright

Harbor Island Plans Cover Cleanup, Trees, Viewpoints (b)(4) copyright



About Harbor Island ELITATION BY DON PLAY PS. 61/109

SEAFAB METAL CORPORATION JULY 1000

CLYMPIA, WA

November 8

Ms. Ernesta Barnes Administrator, E.P.A. 1200 Sixth Avenue Seattle, WA 98101

Dear Ms. Barnes.

As the new owners of the former lead smelter site on Harbor Island, Mayor Royer's letter to you indicating the City's preference that Harbor Island be removed from the Superfund list was of particular interest to us. As the Mayor pointed out, we have been working towards elimination of any potential problems, and we join with him in urging reconsideration of the site's status. We believe this action is appropriate in view of the substantially changed circumstances since the initial determination.

There are significant economic consequences to the region that result from Superfund status. Harbor Island is one of the few areas where heavy industry, with high paid employees, can locate. Many sites on the Island (including ours; since the smelter is inoperative) are underutilized and should be developed for other. more beneficial use. The uncertainties and possible liability to future landowners caused by Superfund status are a significant, if not insurmountable, barrier to such development. The fact that there are no immediate plans to resolve the uncertainty will be an economic damper to the City and State.

We would like to meet with you to discuss what needs to be done to have Harbor Island removed from Superfund status, and, more particularly, what we, at Seafab, could do to assist in that effort.

I appreciated meeting you a the U.W. conference and hearing of your memories of the Hill School hockey rink. I look forward to working with your office in an effor to bring forth some positive resolution of the situation for the benefit of Harbor Island and the entire region.

cc: Hon. Charles Royer Don Moos, WDOE

K. Vick (Holl + Asize.

Sincerely.

GEORGE O. TAMBLYN

MAR - 5 1985

11889.301

BLACK & VEATCH

APPENDIX D

LIST OF PROPERTY OWNERS ON HARBOR ISLAND ACCORDING TO CITY OF SEATTLE ASSESSOR'S RECORDS

PROPERTY OWNERS - HARBOR ISLAND

•	· ·		
Property Owner .		Lot	
	. "Se	ction	766670:
City of Seattle Real Property Mgmt. 4th & Yesler Bldg. Seattle, WA 98104	10	30-07	1046
Oregon-Wash. Railway	10	140-05	
Northern Pacific Railwa	ay Co. 10	046-09	
Com1 WW Dist. No. 1	10	190-04	
City of Seattle Real Property Mgmt. 4th & Yesler Bldg. Seattle, WA 98104	11 =-	56-05	<i>Y</i>
City of Seattle Real Property Mgmt. 4th & Yesler Bldg. Seattle, WA 98104	11	60-09	
Oregon-Wash. Railway &	Nav. Co. 11	66-09	
Northern Pacific Railwa	ay Co. 12	216-03	et i
Northern Pacific Railwa Wash. Railway & ME JI		17-02	
W 44	12	18-01	·
City of Seattle Real Property Mgmt. 4th & Yesler Bldg. Seattle, WA 98104	12	19-00	√ .

Property Owner	Lot
Port of Seattle Pier 66, Box 1209 Seattle, WA 98111	1220-07
Northern Pacific Railway Co.	1221-06
Riedel International Inc. P.O. Box 3320 Portland, OR 97208	1275-01
Pacific Molasses Co. 1 California St. San Francisco, CA 94111	1330-04
Union Pacific Corp. P.O. Box 2500 Broomfield, CO 80020	1331-03
Union Pacific Railway Co. 10 S. Main St. Salt Lake City, UT 84101	1335-09
Union Pacific Corp. P.O. Box 2500 Broomfield, CO 80020	1350-09
Port of Seattle Pier 66, Box 1209 Seattle, WA 98111	1355-04
Port of Seattle Pier 66, Box 1209 Seattle, WA 98111	1356-03
Port of Seattle Pier 66, Box 1209 Seattle, WA 98111	1455-03
Union Pacific Corp. P.O. Box 2500 Broomfield, CO 80020	1555-02
Union Pacific Corp. P.O. Box 2500 Broomfield, CO 80020	1625-08
Port of Seattle Pier 66, Box 1209 Seattle, WA 98111	1640-09

Property Owner	Lot
Union Pacific Corp. P.O. Box 2500 Broomfield, CO 80020	1641-08
Atlantic Richfield Co. Property Tax Dept. P.O. Box 2679 Los Angeles, CA 90051	1680-00 🛩
Oregon-Wash. Railway & Nav. Co. C/O Union Pacific Railway Co. 1001 - 4th Ave. Seattle, WA 98104	1682-08
Shell Oil Co. Western Tax Region P.O. Box 4848 Anaheim, CA 92803	1710-04
Oregon-Wash. Railway & Nav. Co. Pitlock Block Portland, OR 97205	1865-07
Port of Seattle Pier 66, Box 1209 Seattle, WA 98111	1866-06
Arco Attn: Tax Dept. P.O. Box 2679 Terminal Annex Los Angeles, CA 90051	1867-05
Port of Seattle Pier 66, Box 1209 Seattle, WA 98111	1880-08
Leckenby Company 2745 - 11th Ave. S.W. Seattle, WA 98134	1930-08
Seattle Iron & Metals Corp. 2955 - 11th Ave. S.W. Seattle, WA 98134	1940-06
Leckenby Company 2745 - 11th Ave. S.W. Seattle, WA 98134	2000-01 🗸
Leckenby Company 2745 - 11th Ave. S.W. Seattle, WA 98134	2052-08

Property Owner	Lot
Pruzan Building Co. P.O. Box 3752, Terminal Station Seattle, WA 98124	2058-02 ✓
People's National Bank Trust Dept. Cheadle P.O. Box 720 Seattle, WA 98111	2059-01
Port of Seattle P.O. Box 1209 Seattle, WA 98111	2060-08 🗸
People's Nat'l. Bank Trust Dept. Cheadle P.O. Box 720 Seattle, WA 98111	2071-05 🗸
Shalmar Group 2955 - 11th Ave. S.W. Seattle, WA 98134	2080-04 √
Shalmar Group 2955 - 11th Ave. S.W. Seattle, WA 98134	2085-09 ⊾
Seattle Stevedore Co. 3415 - 11th Ave. S.W. Seattle, WA 98134	2110-08
(b) (6)	2140-02
Seattle, WA 98134 Meltec Inc. 3444 - 13th S.W. Seattle, WA 98134	2155-04-
Asahipen America Inc. 1128 W. Spokane St. Seattle, WA 98134	2165-02
(b) (6)	2180-03
Seattle, WA 98116 (b) (6)	2181-02 V
Spokane, WA 99214	

Property Owner	Lot
(b) (6)	2200-09
Seattle, WA 98134	
R & U Inc. 3419 - 11th Ave. S.W. Seattle, WA 98134	2210-07
Union Pacific Corp. P.O. Box 2500 Broomfield, CO 80020	2270-04
(b) (6)	2280-02
Tacoma, WA 98422	
Port of Seattle P.O. Box 1209 Seattle, WA 98111	2281-01
(b) (6)	2285-07
Seattle, WA 98134	
Wyatt Engineers Inc. P.O. Box 3636 Seattle, WA 98124	2294-06
Kipper and Sons Fabricators 3215 - 13th Ave. S.W. Seattle, WA 98134	2295-05 🗸
Wyatt Engineers Inc. P.O. Box 3636 Seattle, WA 98124	2300-08
Kipper and Sons Fabricators 3215 - 13th Ave. S.W. Seattle, WA 98134	2310-06 /
Port of Seattle Pier 66, P.O. Box 1209 Seattle, WA 98111	2315-01 🗸
Fisher Properties, Inc. One Union Square, Suite 1525 600 University Seattle, WA 98101	2335-07 V

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Property Owner	Lot
Fisher Properties, Inc. One Union Square, Suite 1525 600 University Seattle, WA 98101	2340-00 🗸
Fisher Properties, Inc. One Union Square, Suite 1525 600 University Seattle, WA 98101	2345-05
R & U Inc. 3419 - 11th Ave. S.W. Seattle, WA 98134	2350-07~
Nelson Iron Works P.O. Box 80816 Seattle, WA 98108	2365-00 🗸
(b) (6)	2370-03 🗸
Seattle, WA 98116	
(b) (6) Seattle, WA 98116	2375-08 🗸
Fisher Properties Inc. One Union Square, Suite 1525 600 University Seattle, WA 98101	2380-1
Fisher Properties Inc One Union Square, Suite 1525 600 University Seattle, WA 98101	2385-06
Berg Investment Co. 1560 - 1st Ave. So. Seattle, WA 98134	2340-01
Seafab Metal Corp. 2700 - 16th Ave. S.W. Seattle, WA 98134	2435-06
City of Seattle Real Property Mgmt. 4th & Yesler Bldg. Seattle, WA 98104	2440-09
Seafab Metal Corp. 2700 - 16th Ave. S.W. Seattle, WA 98134	2455-01

Property Owner	Lot
Key Industries P.O. Box 24848 2744 - 16th Ave. S.W. Seattle, WA 98134	2465-09
L and L Investment Co. 2744 - 16th Ave. S.W. Seattle, WA 98134	2475-07 🗸
(b)(4) copyright	2485-05
Bellevue, WA 98004	
(b)(4) copyright	2490-08
Bellevue, WA 98004	
(b)(4) copyright	2495-03
Seattle, WA 98134	
Pacific Rendering Co. James R. Anderson 2926 - 16th Ave. S.W. Seattle, WA 98134	2500-06 ✓
Barco Wiper Supply Co. 2938 - 16th Avve. S.W. Seattle, WA 98134	2510-04
(b)(4) copyright	2515-09 🗸
Seattle, WA 98134	
(b)(4) copyright	2520-02 🗸
Seattle, 98178	•
Fisher Properties Inc. One Union Square, Suite 1525	2525-07 ~
600 University Seattle, WA 98101	u ^{rea} rt, or eer
Fisher Properties Inc. One Union Square, Suite 1525 600 University Seattle, WA 98101	2550-05
(b)(4) copyright	2560-03

Seattle, WA

98124

Property Owner	Lot
(b)(4) copyright	2565-08
Seattle, WA 98134	
(b)(4) copyright	2570-01
Seattle, WA 98134	
(b)(4) copyright	2575-06
Seattle, WA 98134	
(b)(4) copyright	2585-04
Bellevue, WA 98004	
Hardware Specialty Co. 3419 - 11th Ave. S.W. Seattle, WA 98134	2590-07
(b)(4) copyright	2600-05 🗸
	2000-03
Seattle, WA 98136	
Texaco Inc. 3350 Wilshire Blvd.	2650-04
Los Angeles, CA 98005	
Todd Shipyards Corp. 1801 - 16th S.W.	2850-02
Seattle, WA 98134	
Todd Shipyards Corp.	2851-01
Leasehold #2202	
	· · · · · · · · · · · · · · · · · · ·
Todd Shipyards Corp. Leasehold #WPl39A	2852-00
22735 Sq. Ft. Port of Seattle	· · · · · · · · · · · · · · · · · · ·
	2054 00
Todd Shipyards Corp. Leasehold #WP139B	2854-08
64,000 Sq. Ft. Port of Seattle	
Todd Shipyards Corp.	2855-07
Leasehold #WP108 128,664 Sq. Ft.	
Port of Seattle	

•	
Property Owner	Lot
Seattle Engineering Dept. Lessee: Todd Shipyards Corp.	2856-06
Atlantic Richfield Co. Property Tax Dept. P.O. Box 2679 Los Angeles, CA 90051	2900-02
Port of Seattle Lessee: Richfield Oil Co. Lease #WP192	2906-06
Port of Seattle Lessee; Atlantic Richfield Co. Lease #Sepl93B	2907-05
Port of Seattle Lessee: Atlantic Richfield Co. Lease #Sep193A	2910-00
Lockheed Shipbuilding and Constr. Co. 2929 - 16th Ave. S.W. Seattle, WA 98134	2950-01
Port of Seattle Lessee: Lockheed Shipbuilding & Constr: Lease Permit #124L	2951-00
City of Seattle Lessee: Lockheed Shipbuilding Inc.	2952-09
Port of Seattle Lessee: - Lockheed Shipbuilding & Constr. Lease #103K	2960-09
Port of Seattle Lessee: Lockheed Shipbuilding & Constr. Lease Permit #97J	2970-07
City of Seattle Real Property Mgmt. 4th & Yesler Bldg. Seattle, WA 98104	3000-09
Port of Seattle Lessee: Lockheed Shipbuileing & Constr. Lease Permit #104I	3011-06
Fisher Mills Inc. 3235 - 16th S.W. Seattle, WA 98134	3015-02

Property Owner	Lot
Port of Seattle Lessee: Fisher Flouring Mills Sub-Lessee: Lockheed Shipbuilding Lease Permit #100H	3016-01 🗸
Port of Seattle Lessee: Lockheed Shipbuilding & Constr. Lease Permit #98G	3017-00
Fisher Mills Inc. 3235 - 16th Ave. S.W. Seattle, WA 98134	3020-05
Port of Seattle Lessee: Fisher Mills Inc.	3025-00
Port of Seattle Lessee: Fisher Mills Inc.	3030-03 🗸
Port of Seattle Lessee: Fisher Mills Inc.	3035-08
Port of Seattle Lessee: Fisher Mills Inc.	3040-01
Fisher Properties Inc. One Union Square, Suite 1525 600 University Seattle, WA 98101	3050-08
J. Mendelsohn and Sons 3493 Klickitat Ave. S.W. Seattle, WA 98134	3090-00
Columbia Cement Co. Division of PPG Industries, Inc. P.O. Box 37	3095-05
Bellingham, WA 98225	
Northern Pacific Railway Co.	3135-07
Coml WW No. 1	3185-06

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Property Owner	Lot
	Section 767180:
Affiliated Broadcasting Inc. P.O. Box 24888 Seattle, WA 98124	0030-00 V
Affiliated Broadcasting Inc. P.O. Box 24888 Seattle, WA 98124	0059-06
Affiliated Broadcasting Inc. P.O. Box 24888 Seattle, WA 98124	0060-03
Union Pacific Corp. P.O. Box 2500 Broomfield, CCO 80020	0134-05 ~
Oregon-Wash. Railway & Nav. Co. C/O Union Pacific Railway Co. 1001 - 4th Ave. Seattle, WA 98104	0135-04
Union Pacific Corp. P.O. Box 2500 Broomfield, CO 80020	0136-03
Mobil Oil Corp. Leasehold #1901 Property Tax Division P.O. Box 290 Dallas, TX 75221	0249-07
Mobil Oil Corp. Property Tax Division P.O. Box 290 Dallas, TX 75221	0250-03
Texaco Inc. 3350 Wilshire Blvd. Los Angeles, CA 98005	0251-02
Todd Shipyards Corp. 1801 - 16th Ave. S.W. Seattle, WA 98134	0252-01
Todd Shipyards Corp. Leasehold #1901A	0254-09
Todd Shipyards Corp. Leasehold #2067	0255-08

Property Owner	Lot
Union Pacific Railroad Co. 10 S. Main St. Salt Lake City, UT 84101	0548-05
Coastal Co. Leasehold #1689	0549-04
Texaco Inc. 3350 Wilshire Blvd. Los Angeles, CA 98005	0550-00
Coastal Co. Leasehold #1689	0551-09
The Texas Co. Leasehold #1344-B	0552-08
Union Pacific Railroad Co. 10 S. Main St. Salt Lake City, UT 84101	0566-02
Port of Seattle Leasehold #1286	0577-09

HILIST #28 Tacoma News Tribune Attn: Jeff Weathersby P.O. Box 11000 Tacoma, WA 98411 597-8652

Pierce County Herald Attn: Joye Redfield 822 E. Main Puyallup, WA 98371 841-2481

Federal Way News Attn: Donna Seese 1634 So. 312th Federal Way, WA 98003

The Seattle P.I. Attn: Jane Hadley 521 Wall St. Seattle, WA 98121

The Seattle Times Attn: Eric Prine P.O. Box 70 Seattle, WA 98111 464-2200

KCPQ TV - Channel 13 Attn: Jim Bryant P.O. Box 98828 Tacoma, WA 98499 582-8613

KSTW TV - Channel 11 Attn: John Phillips 2320 So. 19th Tacoma, WA 98405 572-4425

KIRO TV - Channel 7 Attn: Karen O'Leary 3rd & Broad Seattle, WA 98121 382-5318

KING TV - Channel 5 Attn: Barbara Fenster 333 Dexter No. Seattle, WA 98109 KOMO TV - Channel 4
Attn: David Blacker
100 - 4th Ave. N.
Seattle, WA 98109
223-4000

KING AM News Attn: News Director, Robert Lande 333 Dexter No. Seattle, WA 98109 343-3850

KIRO Radio News Director/Pierce County Bureau 3rd & Broad Seattle, WA 98111-7777 382-5344

KOMO Radio - Pierce County Bureau Attn: Stan Orchard 100 - 4th Ave. North Seattle, WA 98104 223-4000

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KPLU
Pacific Lutheran University
121st So. and Park So.
Tacoma, WA 98447
535-5758

KPMA Radio Attn: Charlene Meyer 2104 No. 30th Tacoma, WA 98403 838-5762

CONTRACTORS

Black & Veatch
P.O. Box 2700
Olympia, WA 98507
Contact: Mark Snyder - 754-0515

Black & Veatch 4521 Jamestown Ave., Suite 7 Baton Rouge, LA 70808 Contact: Eric Hanson -

Black & Veatch
P.O. Box 8405
Kansas City, Missouri 64114
Contact: Dave Lanter - (913)967-2000 (Public Relations Officer)

Hall & Associates 2033 - 6th Ave., Suite 1111 Seattle, WA 98121 Contact: Susan H. Hall - 441-4255

HILIST2 Disk #41



UNITED STATES ENVIRONMENTAL PROTECTION AGENCY &: WASHINGTON, D.C. 20460



OFFICE OF SOLID WASTE AND EMERGENCY RESPONSE

JN 20 1983

MEMORANDUM

SUBJECT: Comments on the Community Relations Assessment

for the Harbor Island Site in Seattle, Washington

FROM:

Cristina N. Griffin, Zone Manager

State Programs Section (WH-548E)

THRU:

Jan B. Wine, Chief

State Programs Section WH-548E

TO:

Phillip Millam

Superfund Program Management Section (MS-524)

Region X

Members of the Community Relations staff have reviewed the draft community relations assessment for the Harbor Island site. Attached are their comments. Please incorporate the comments into the final assessment. If you are unable to incorporate any of the comments please advise me, in writing, which comments you are unable to incorporate and why you are unable to incorporate them.

It was good to talk with you the other day. Feel free to call me if you have any questions.

Attachment

JUN 27 1983

COMPLIANCE BRANCH
EPA - REGION X



UNITED STATES ENVIRONMENTAL PROTECTION AGENCY WASHINGTON, D.C. 20460

MAY 2 3 1983

OFFICE OF
SOLID WASTE AND EMERGENCY RESPONSE

MEMORANDUM

SUBJECT: Community Relations Assessment Review for the Harbor Island

Site in Seattle, Washington

FROM: Daphne Gemmill, Environmental Protection Specialist

Office of Policy and Program Management (WH-548D)

TO: Sam Morekas, Chief

State and Regional Coordination Branch (WH-548E)

Comments:

The Harbor Island Community Relations assessment is well written, thoroughly researched and documented. To ensure a quality Community Relations plan, I recommend the following improvements:

- 1. The assessment needs a brief description of the site, the substances released, the nature of the public health and environmental threat posed by the site and any response or enforcement actions taken at the site.
 - 2. On-site discussions with the employers and employees of Harbor Island, as well as the residents of South Park, Georgetown and Riverside communities should be conducted as soon as possible. The purpose of on-site discussions is to obtain a <u>first-hand</u> understanding of the level and nature of public concern. These discussions provide information to be used in writing the assessment. The assessment is used to develop a relevant and workable Community Relations plan. The plan will then accurately reflect the concerns, perceptions and information needs of nearby residents, Island workers, as well as, those of State and local officials.

As a result of no on-site assessment being conducted, the history of community relations activities, participants, issues and summary of community concern descriptions, are all written in a general and abstract way. Such sentences as "Workers may feel",... "it is possible that more concern exists than has been identified", "Workers may want more information about" and finally the sentence, "Nearby residential areas that are concerned with pollution in their

neighborhoods <u>could</u> <u>become</u> more interested in Superfund activities on Harbor Island, all <u>point</u> to the need for solid data obtained from conducting on-site discussions. Attached is a draft guidance paper on the on-site discussions.

- The objectives of the assessment look fine. An evaluation of the community relations techniques, however, would be more useful once additional information is provided in the plan, on the extent of public concern.
- 4. A community relations assessment is less involved than a community relations plan and includes:
 - The background and history of community involvement at the site;
 - Community relations objectives for the site;
 - Any immediate community relations activities recommended prior to submission of the CRP;
 - A list of affected and interested groups individuals including affiliations and addresses; and
 - A schedule of completion for the CRP.

cc: Joanne Asaba Inez Artico